

# CUNA Membership Webinar

January 12, 2016

# The Impact of Regulatory Burden

Based on an in-depth study performed by Cornerstone Advisors

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## Study Background

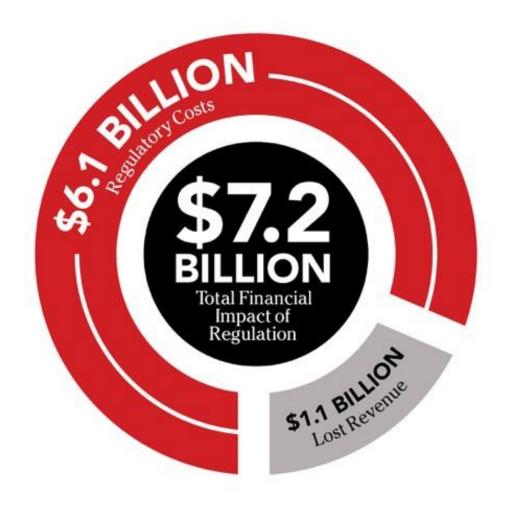
Lack of hard data on cost of regulations, and recent increases in those costs CUNA engaged an independent third party, Cornerstone Advisors, to conduct an indepth study

Deep dives at a small, a medium and a large credit union

Rigorous data collection and analysis from 53 credit unions

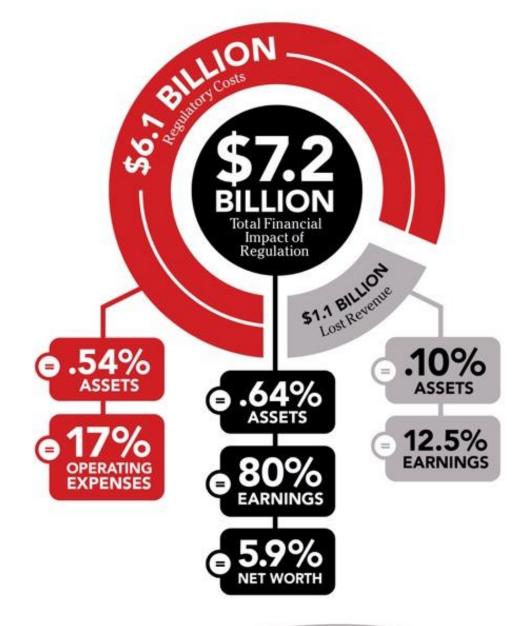


Impact of Regulatory Burden on Credit Unions in 2014





#### Putting Regulatory Burden in Context





## Regulatory Cost: \$6.1 billion

17% of Operating Expenses

34% of Comp & Fringes

90% of Office Operations



## Total Financial Impact: \$7.2 billion

19% of Total Interest Income

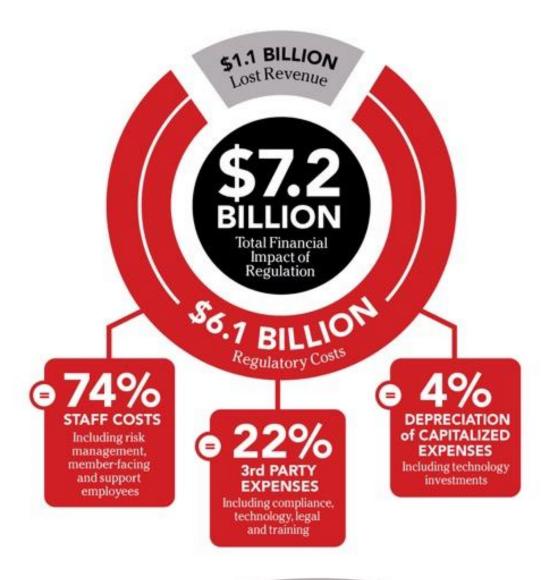
48% of Non Interest Income

119% of Total Dividends and Interest

80% of Net Income



#### Breakdown of Regulatory Costs



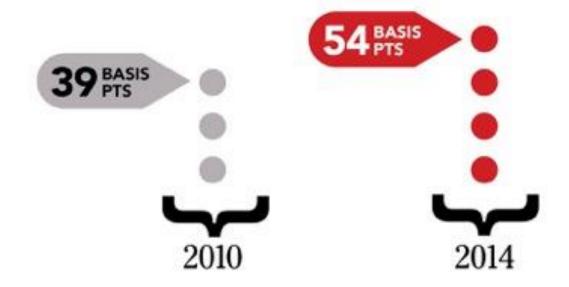






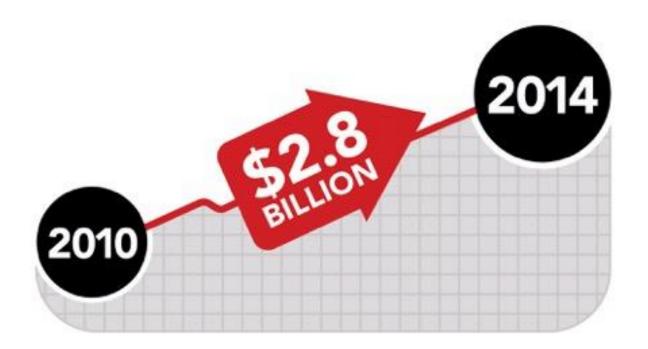
#### Regulatory Cost Increase

\$1.7 Billion





#### Increase in Total Financial Impact Since 2010





#### Small Credit Unions Bear the Brunt of Regulatory Burden

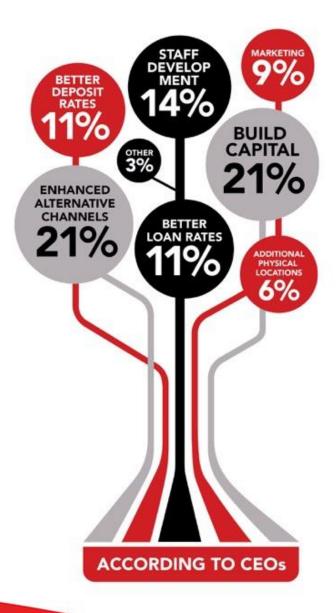




SMALL
CREDIT UNIONS
Under \$100 Million
in Assets



Compares regulatory costs relative to assets



How would CEOs have allocated funds if not spent on regulation?



## Next Steps



# Pillars of the Recommended Modernized CUNA Bylaws

Rich Meade

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#### Interdependence

The CUNA-League partnership is your best local and national advocate for removing barriers, creating awareness and fostering service excellence for all credit unions.



Inclusive and unified member voice drives our focus and action



Protect and promote best interests of all credit unions through a local presence in all 50 states



Deliver resources and provide networking for credit union staff and volunteers



### Membership Choice

- Voting membership eligibility
  - All natural person credit unions
  - State credit union leagues



#### Membership Choice

- Non-Voting Memberships
  - Categories of membership to be developed to better engage more individuals and system partners in the credit union movement.



### All Members Pay Dues

 All categories of members would have some dues obligation set by the board

- Different dues could be set for different types of members
- Board authority to grant dues waivers



#### Board Size and Governance

- Allow for a range of no fewer than 12 and no more than 24 voting directors
  - Any changes made by supermajority of board
- Retain current officer structure and term limits
- More clearly set out powers that are reserved for the full Board and not to be exercised by the Executive Committee



#### Tentative Timeline for Action

 CUNA Board completes work by early February

 Members receive bylaws and supporting materials before CUNA GAC

 Members will have opportunities to ask questions and provide input at CUNA GAC



# Questions & Comments

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